

Revitalizing a Pioneer: The Gregory Bateson Building Renovation

Sustainable Facilities Forum
May 15, 2025



CANNONDESIGN





DESIGNER

Ian Merker

AIA, LEED AP BD+C, DBIA
Associate Vice President
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OWNER

Dan Burgoyne

LEED Fellow
Sustainability Manager
California Department
of General Services



ENERGY

Zoe Roberts

Senior Energy Consultant
Glumac



BUILDER

Todd Heath

DBIA
Preconstruction Director
McCarthy Building Companies



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MEP Preconstruction Director
McCarthy Building Companies

Learning Objectives

Understand the Historical Significance

Gain insights into the original design and sustainable features of the Gregory Bateson Building, which set a precedent in ecological architecture

Explore Modern Sustainable Practices

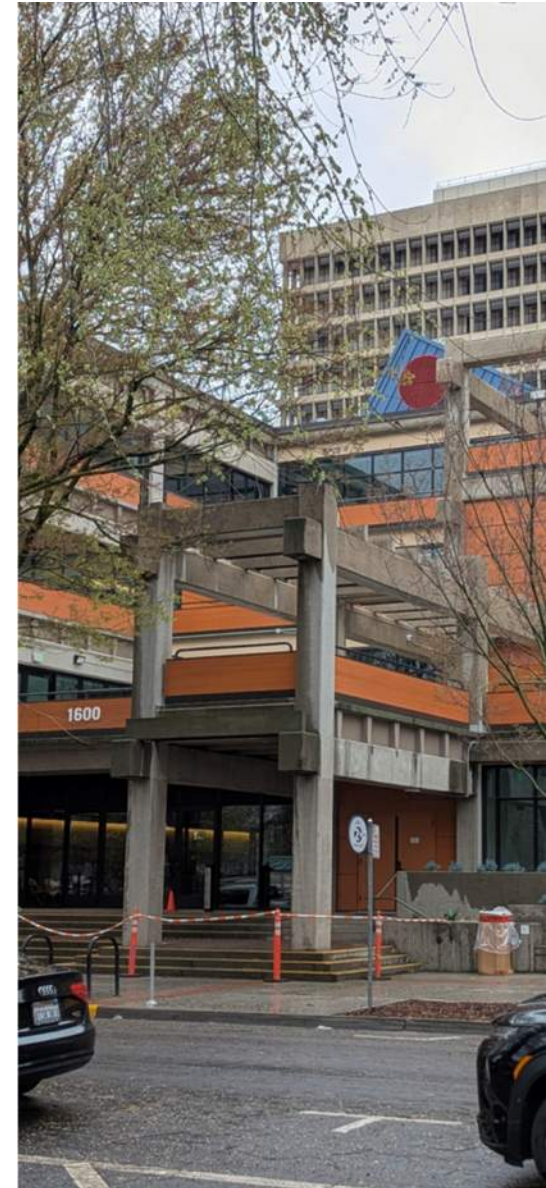
Learn about the advanced sustainable technologies and materials used in the remodel, including the all-electric heating, new building envelope, high-performance insulation, and low-E glazing

Design-Build Delivery Method

Discover the benefits and challenges of using the progressive design-build delivery method for large-scale renovation projects

Achieving LEED Platinum Certification

Understand the steps and strategies involved in achieving LEED Platinum certification for a historic building



CA Sustainability Legislation

A photograph of the California State Capitol building in Sacramento, featuring its iconic white dome and classical columns, set against a clear blue sky with some greenery in the foreground.

SB 416 (Laird - 2023)

State agency new buildings & major renovations designed after 1/2024 obtain LEED Gold or higher certification

SB 1020 (Laird - 2022)

100% non-carbon electricity purchases by state agencies by 2035

SB 1203 (Becker - 2022)

State agencies aim to achieve zero emissions from operations by 2035

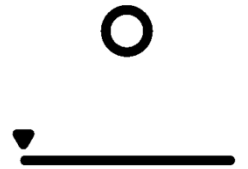
Executive Order B-18-12

ZNE for all new & renovated state buildings and 50% of existing building area by 2025

State Administrative Manual (SAM) [Chapter 1815.31](#)

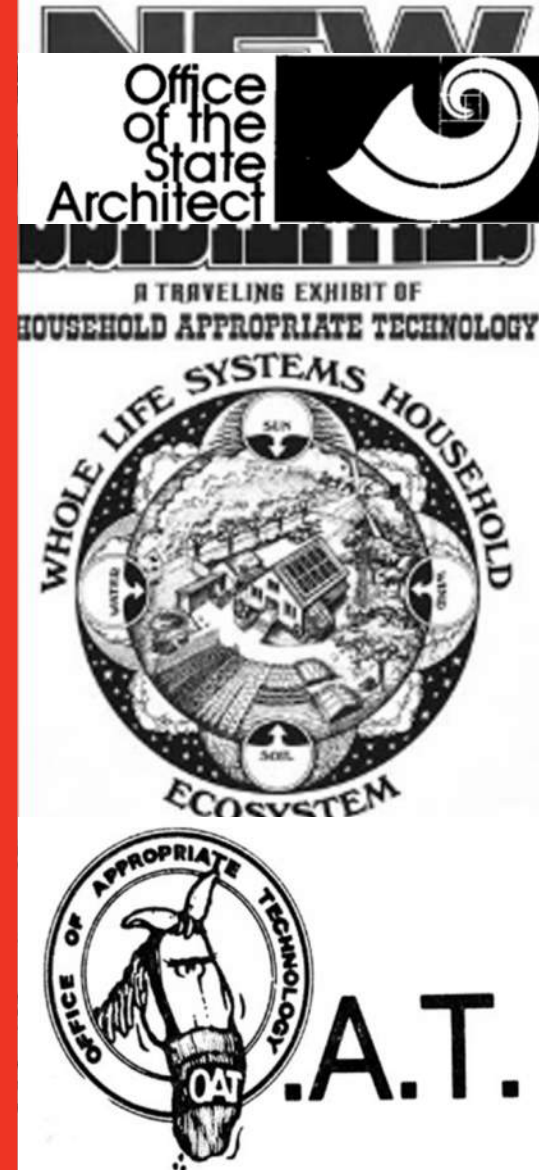
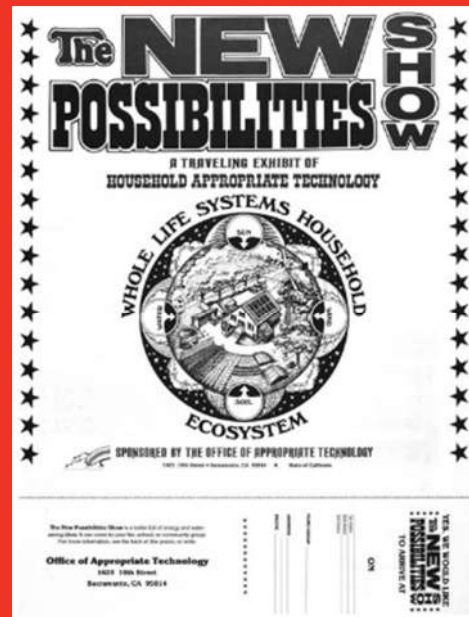
ZNE for 100% of new buildings beginning design after 10/2017

The Historical Significance of the Bateson Building

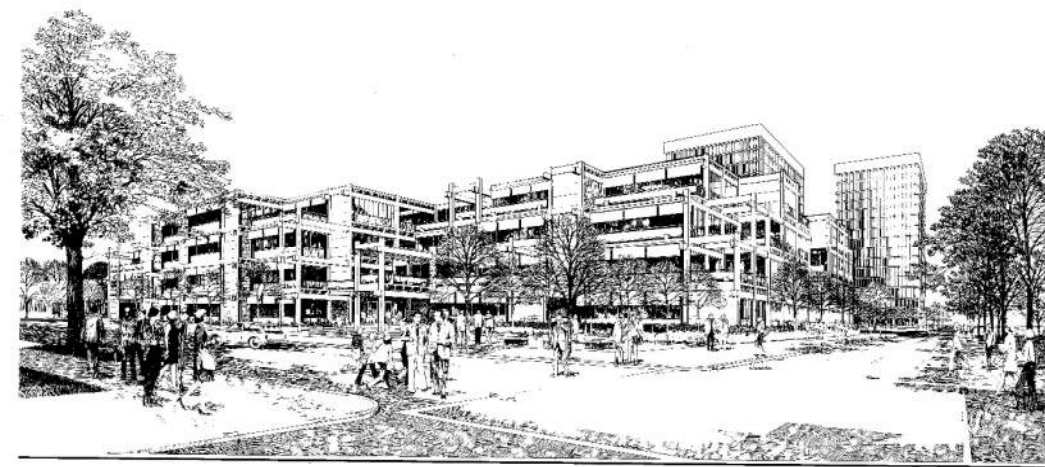


The Office of Appropriate Technology

Brown administration's formalized agency to build energy efficiency into government operations



SITE 1A



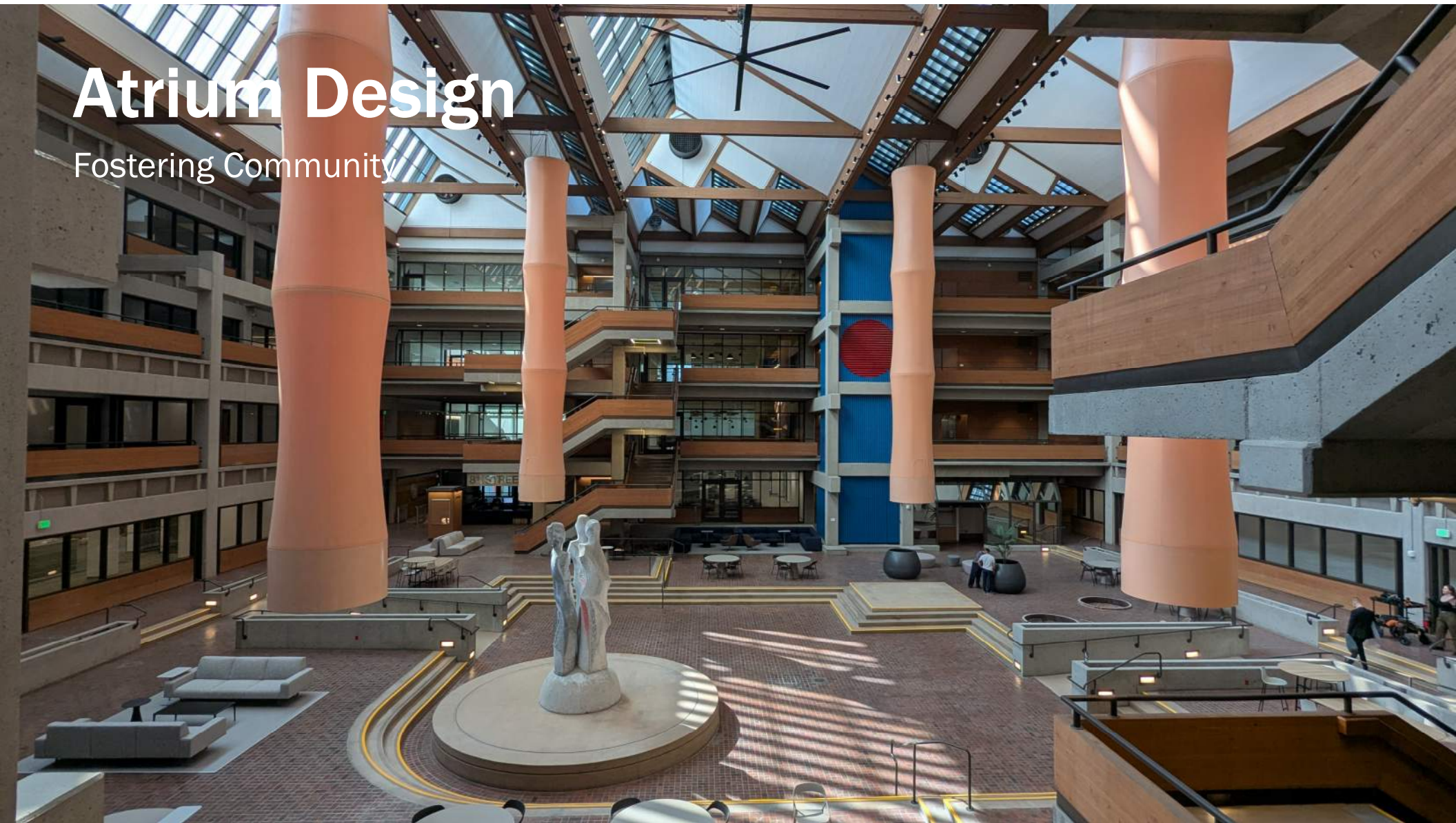
**NEW STATE OFFICE BUILDING
DEPARTMENT OF GENERAL SERVICES
STATE OF CALIFORNIA**



State Architects Sim Van der Ryn (l) & Barry Wasserman (r) w/ DGS director David Janssen (standing) reviewing construction documents for the Gregory Bateson Building, Sacramento, 1978.

Atrium Design

Fostering Community



Experimental Systems

Night Flush
(Air Wash)

Thermal Chimney
(Atrium Tubes)

Solar Controls
(Shades + Louvers)

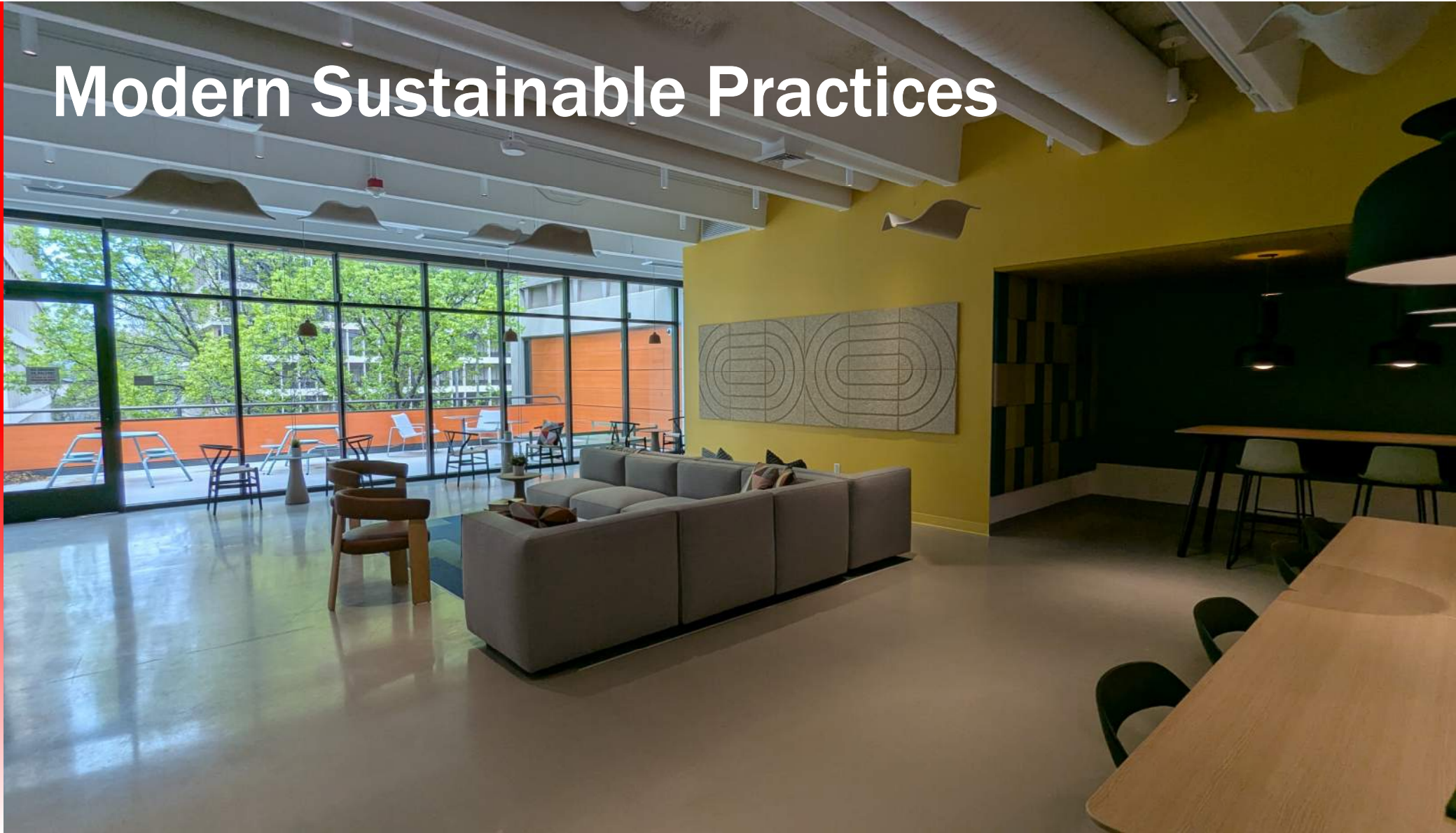
Solar Collectors
(Solar Thermal)

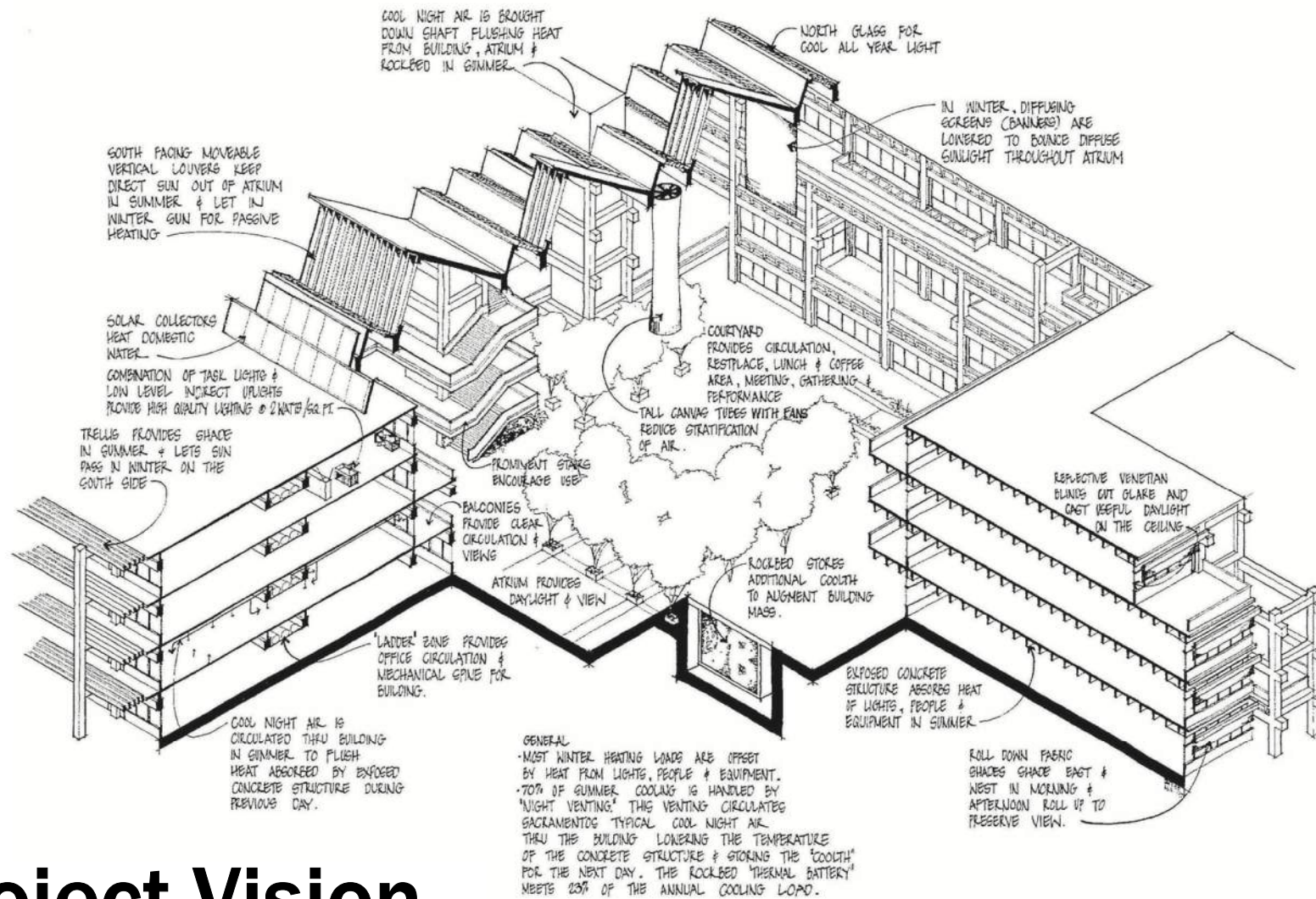
Rock Beds

Finishes
(Health + Daylighting)

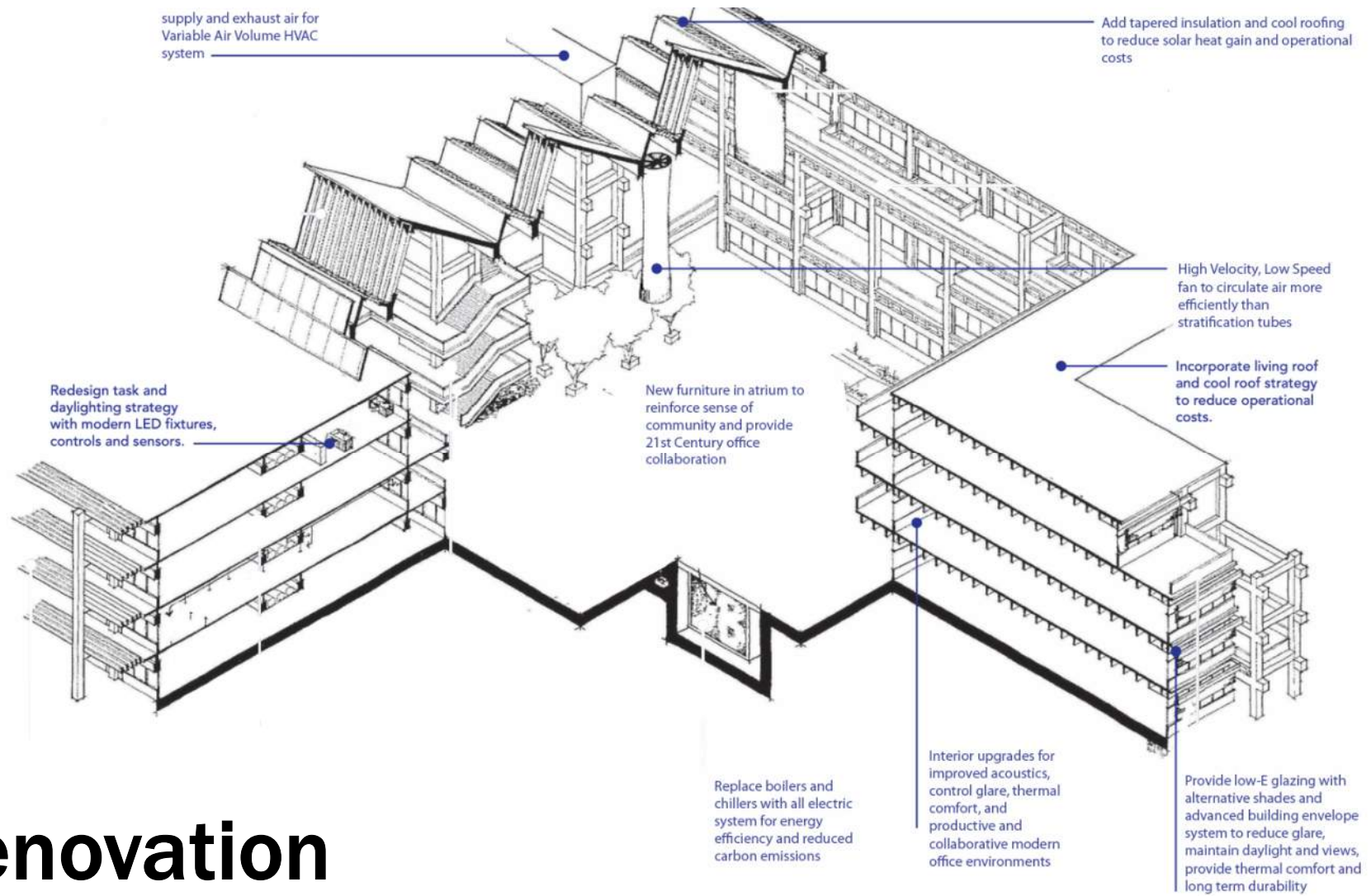


Modern Sustainable Practices





Project Vision



Renovation

Conversion of Existing Infrastructure

Central Plant Cutoff

Removed Steam
Use of air shafts
Atrium Stratification



Electrification

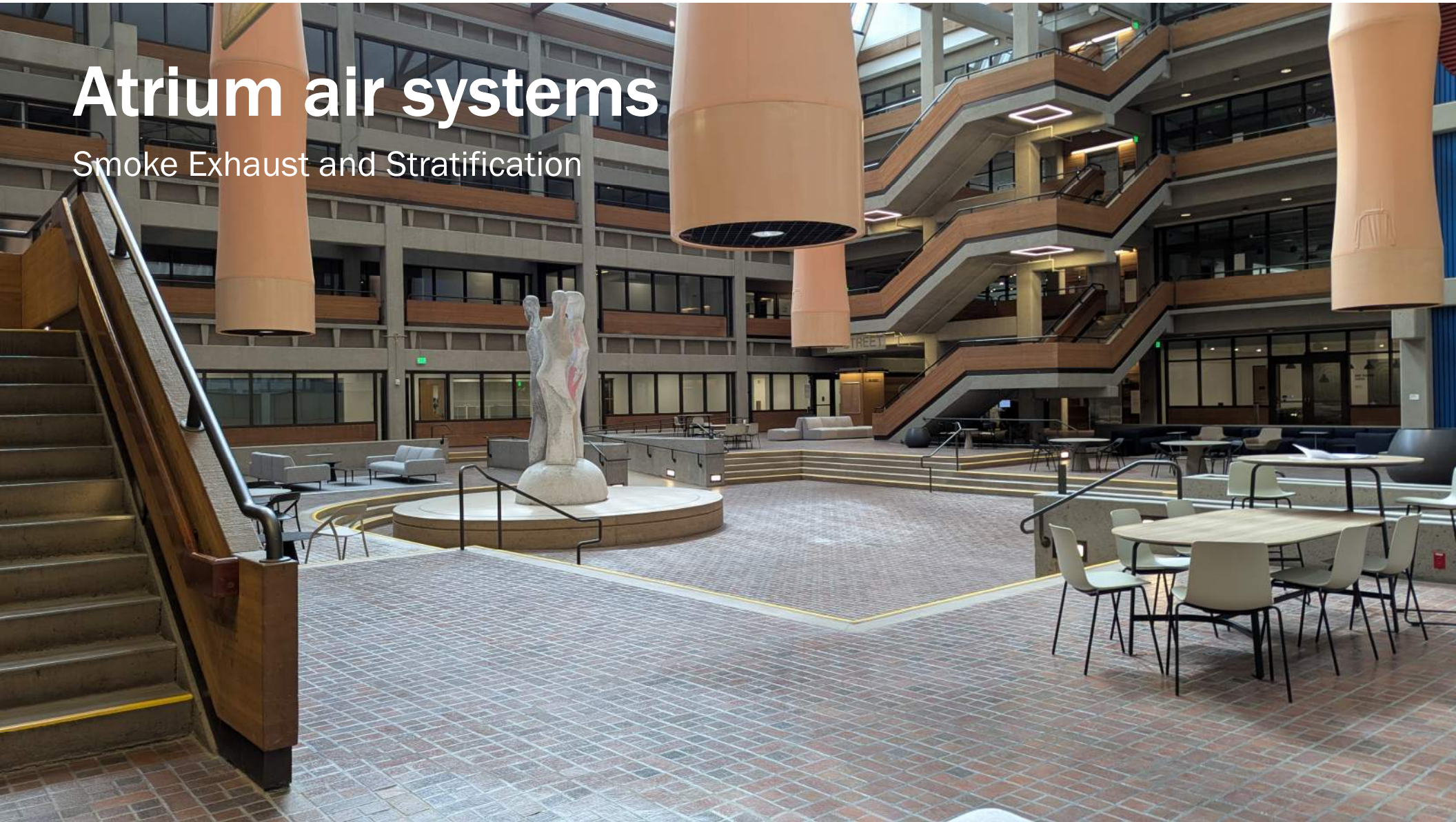
Honoring the historic legacy

Electric boilers
Water heat pumps
VAV system



Atrium air systems

Smoke Exhaust and Stratification



Exterior Envelope System

Conversion from direct attached to rainscreen

Conversion from curtain wall to storefront

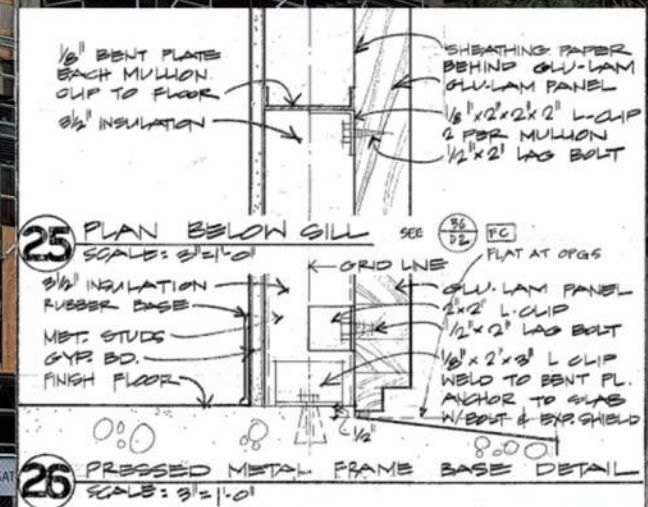
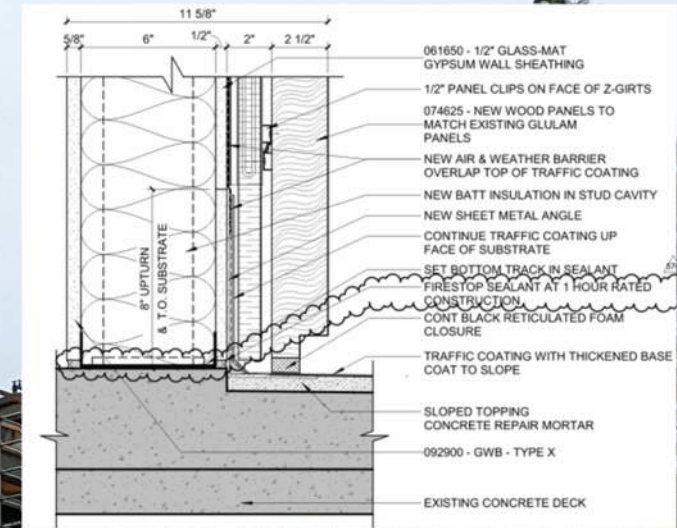
Cross-Section Details:

- 061650 - 1/2" GLASS-MAT GYPSUM WALL SHEATHING
- 1/2" PANEL CLIPS ON FACE OF Z-GIRTS
- 074625 - NEW WOOD PANELS TO MATCH EXISTING GULAM PANELS
- NEW AIR & WEATHER BARRIER OVERLAP TOP OF TRAFFIC COATING
- NEW BATT INSULATION IN STUD CAVITY
- NEW SHEET METAL ANGLE
- CONTINUE TRAFFIC COATING UP FACE OF SUBSTRATE
- SET BOTTOM TRACK IN SEALANT
- FIRESTOP SEALANT AT 1 HOUR RATED CONSTRUCTION
- CONT BLACK RETICULATED FOAM CLOSURE
- TRAFFIC COATING WITH THICKENED BASE COAT TO SLOPE
- SLOPED TOPPING CONCRETE REPAIR MORTAR
- 092900 - GWB - TYPE X
- EXISTING CONCRETE DECK

Plan View Details (Below Sill):

- 1/8" BENT PLATE EACH MULLION CLIP TO FLOOR
- 3/4" INSULATION
- SHEATHING PAPER BEHIND GULU-LAM GULU-LAM PANEL
- 1/8" x 2" x 2" L-CLIP 2 FOR MULLION
- 1/2" x 2" LAG BOLT
- 3/4" INSULATION RUBBER BASE
- MBT. STUDS
- GYR. BD.
- FINISH FLOOR
- ORIG. LINE
- GULU-LAM PANEL
- 2" x 2" L-CLIP
- 1/2" x 2" LAG BOLT
- 1/8" x 2" x 3" L-CLIP WELD TO BENT PL. ANCHOR TO SLAB W/ BOLT & EXP. SHIELD

Conversion from curtain wall to storefront



Atrium Daylight Analysis

METRICS

The two annual metrics used to measure performance are spatial daylight autonomy (sDA) and annual sunlight exposure (ASE). These metrics are defined in IES standard LM-83-12 and used as the basis for LEED daylight credit referencing LEED v4.1.

1) Spatial Daylight Autonomy (sDA)

The sDA refers to the percentage of all regularly occupied building floor area where an illuminance value of 300 lux or greater is achieved for at least 50 percent of annual hours (between 8 AM and 6 PM).

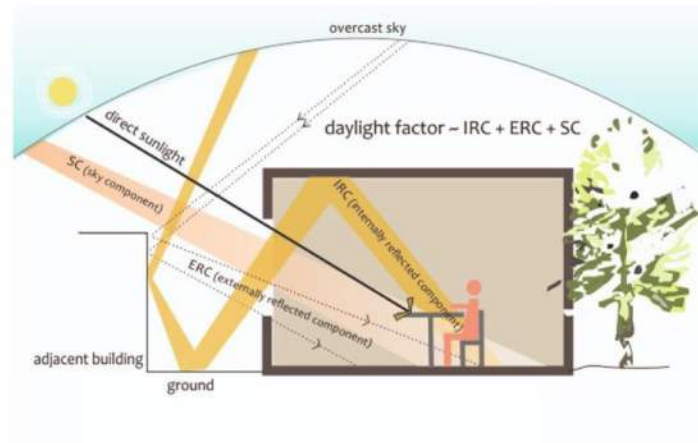
A minimum of 40% of the floor area should meet the $sDA_{100/50\%, 300}$ goal, which will provide one LEED point. Two LEED points can be earned for achieving $sDA_{100/50\%}$ for 55% of the floor area, and three LEED points can be earned for achieving it for 75% of the floor area.

2) Annual Sunlight Exposure

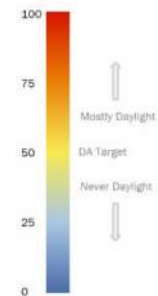
The $ASE_{1000/250}$ is percentage of regularly occupied floor area that experiences direct sunlight of an intensity of 1000 lux or greater for 250 hours a year or more (between 8 AM and 6 PM). While not technically a glare metric, ASE is used as a proxy for glare in the space since direct sun is one potential cause of visual discomfort.

The target for $ASE_{1000/250}$ is to have less than 10% of the regularly occupied floor area. Exceeding the threshold will not preclude a project from achieving the credit, but will require the project team to include a narrative of how glare is being mitigated.

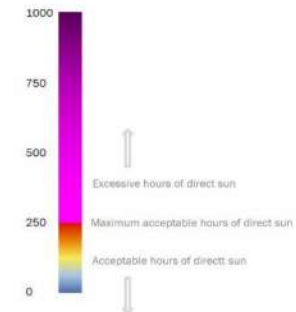
The coupling of the two metrics is intended to provide daylight to the spaces but without direct sun which may impact cooling loads or create glare.



Daylight Autonomy
% of hours > 300 lux



Annual Sunlight Exposure
Hours/yr direct sun > 1000 lux



Atrium Daylight Analysis

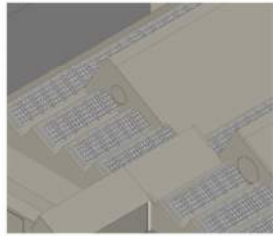


Daylight Analysis Methodology and Assumptions

Skylight Shade Alternatives

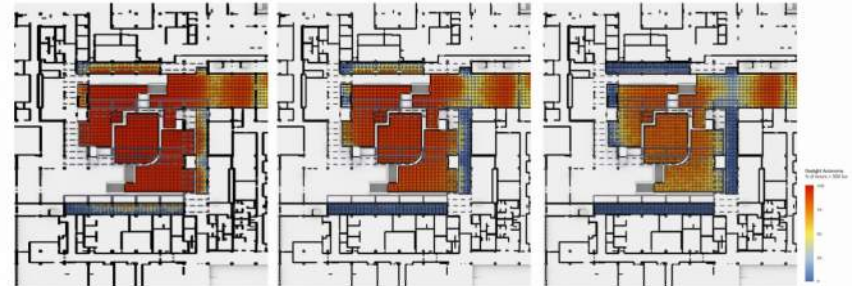


South Facing Skylight with Louvers



North Facing Skylight with Eggcrates

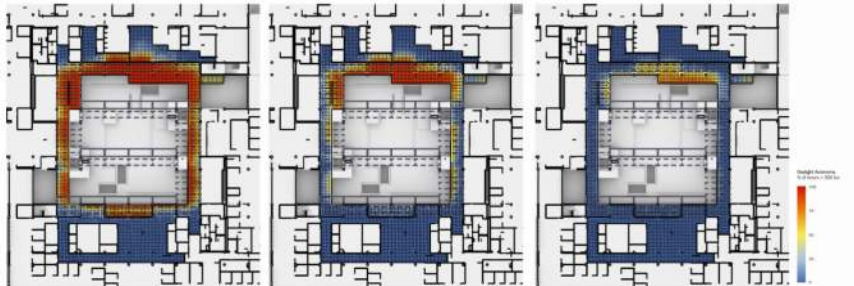
Daylight Analysis Results : Spatial Daylight Autonomy



Atrium Daylight Analysis



Daylight Analysis Results : Spatial Daylight Autonomy



Option 1 : sDA : 46.5%

Opt 2 : sDA : 21.4%

Opt 3 : sDA : 6.4%

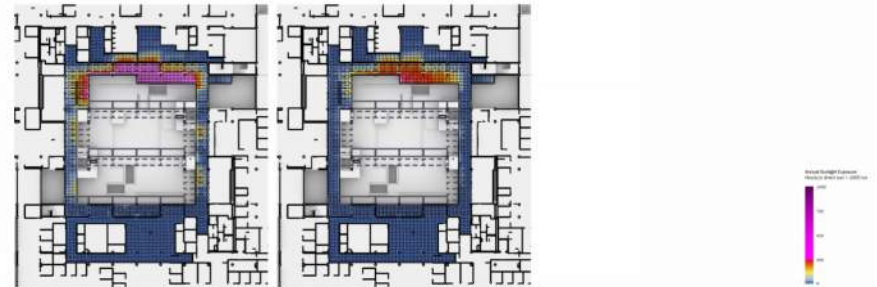
Level 2



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Daylight Analysis Results : Spatial Daylight Autonomy



Option 1 : ASE : 9.3%

Opt 2 : ASE : 1.4%

Level 2

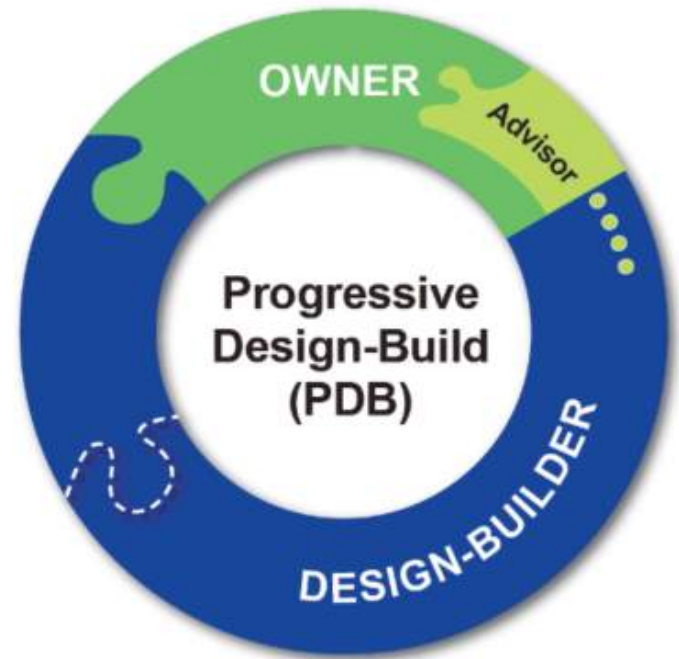


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Delivery Method: Progressive Design-Build

- Fosters Collaboration
- Team Members & Relationships
- Communication
- Flexibility, Innovation, & Creativity
- Decision Making
- Budget



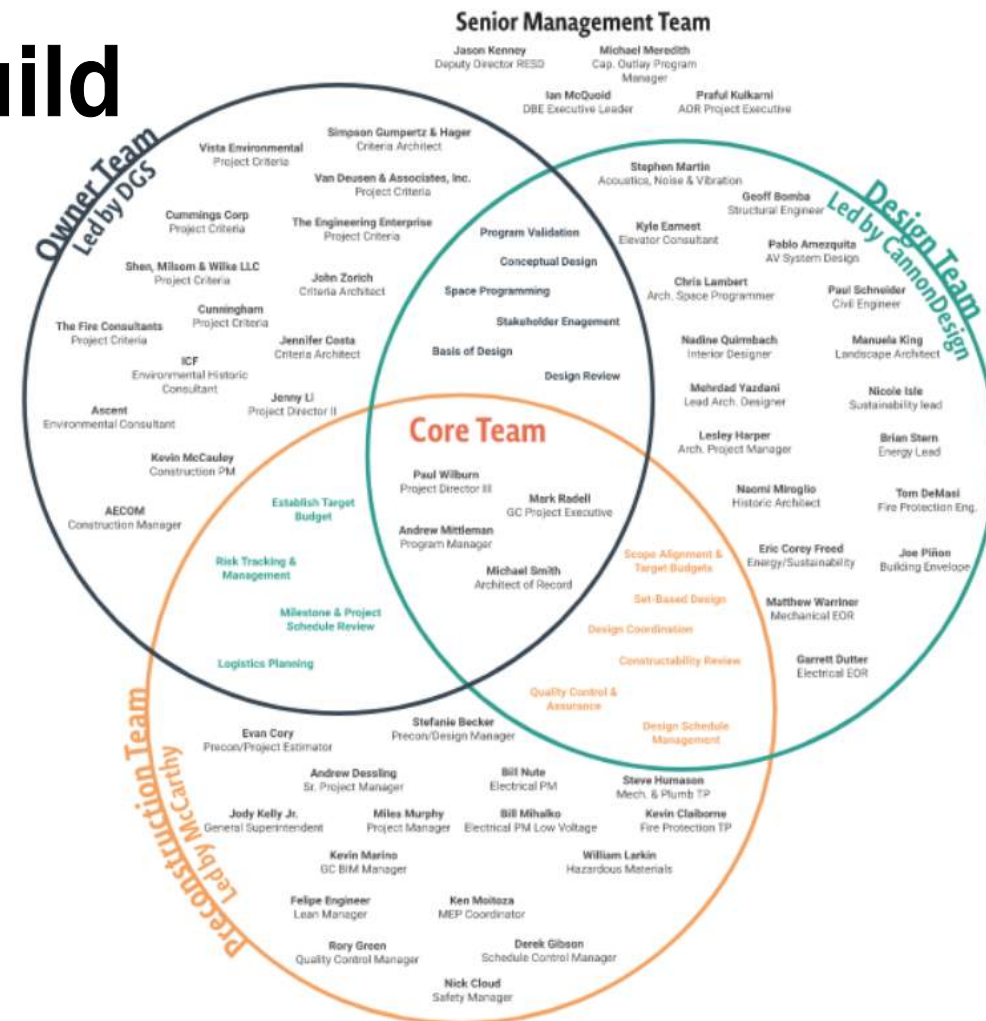
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Delivery Method: Progressive Design-Build

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Delivery Method: Progressive Design-Build

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Team Mission

*Revitalize the Bateson Building
to be a sustainable workplace
for the next 50 years*

PROJECT GOALS

- Fiscally Responsible and Timely
- Honor Historic Qualities
- People + Workplace Focused
- Sustainable



Delivery Method: Progressive Design-Build

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- Budget



- A. Using Router - Route front face down 1 1/4"
B. Using Router - Route back face in 1"
C. Transfer beam to profiling station

| | | | |
|----------|---|-----------------|------------------------------------|
| 2 | 006352.000 DGS Bateson End Cutting & Routing | MCCARTHY | QUALITY Without Question |
| | 1) Cut Ends to Length → 2) End Routing | | |

| LEVEL | ID # | PROFILE |
|--------------|------|---------|
| L4 - 488 - C | | |



Delivery Method: Progressive Design-Build

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- Budget



Heat Source - CBA

| | Air-Source Heat Pump (Roof) | | Water-Source Heat Pump w/ Electric Boiler (Indoors) | | Steam from CUP | |
|----------------------------|--|-----------|--|-----------|---|-----------|
| Design | No interface with CUP | 9 | X - New interface with CUP | 5 | Standard interface with CUP | 7 |
| Maintenance | Newer maintenance requirements | 7 | X - Newest maintenance requirements | 5 | Known maintenance requirements | 8 |
| Standard | Current standard equipment and design | 8 | Future standard equipment and design | 7 | X - Outdated equipment and design | 1 |
| Life Cycle Cost Analysis | Average initial cost, average operating cost | 8 | Highest initial cost, lowest operating cost | 7 | X - Lowest initial cost, highest operating cost | 6 |
| Architectural Impact | X - Seen by neighbors | 5 | Not seen by neighbors | 10 | Not seen by neighbors | 10 |
| EUI (Energy Use Intensity) | Average EUI | 5 | Lowest EUI | 10 | X - Highest EUI | 1 |
| Carbon Emissions | Less carbon emissions | 7 | Least carbon emissions | 9 | X - Most Carbon Emissions | 1 |
| Acoustics | Highest noise | 5 | Least noise | 10 | Less noise | 7 |
| Structural Impact | X - Structural modification required | 4 | No structural impact | 8 | No structural impact | 10 |
| Total Importance | ALTERNATIVE 1: | 58 | ALTERNATIVE 2: | 71 | ALTERNATIVE 3: | 51 |

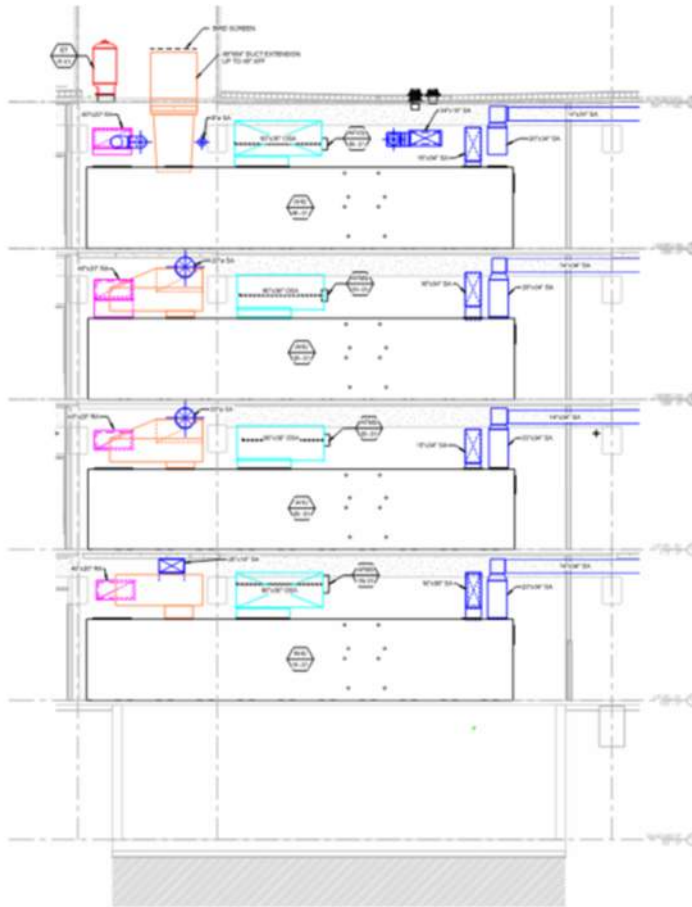


**Water Source Heat
Pump with Boilers**

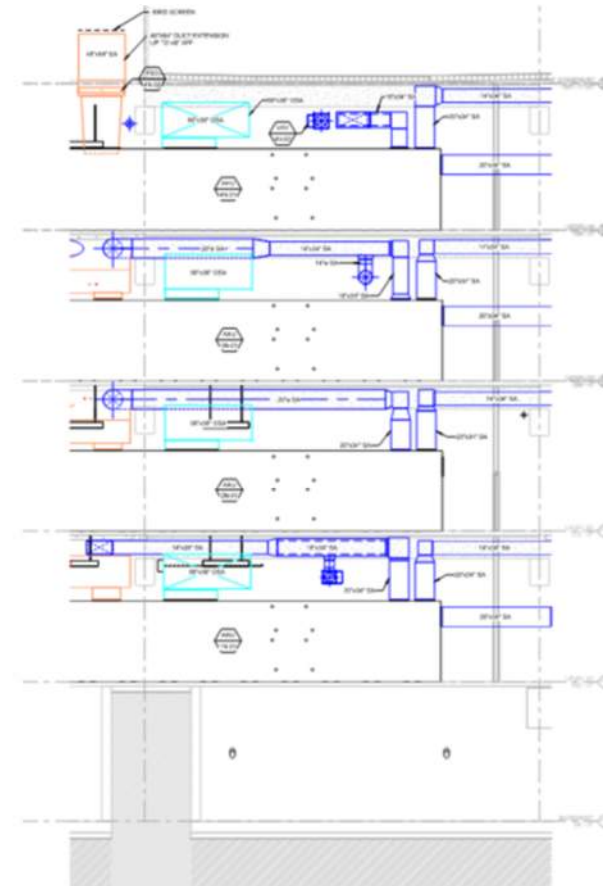
Air Handling Units - CBA

| | FLOOR BY FLOOR | | CENTRALIZED AT ROOF (Penthouse Optional) | | HYBRID (LEVELS 2 AND 4) | |
|--------------------------|--|-----------|---|-----------|--|-----------|
| Design | No Modification Required | 10 | X - Structural Modification Required | 5 | Minimal Modification Required | 7 |
| Usable Space | X - Less usable space provided to occupant | 4 | Most usable space provided to occupants | 10 | Some usable space provided to occupant | 7 |
| Maintenance | X - Equipment in 8 different locations | 4 | Equipment in centralized location | 7 | Equipment in 4 different locations | 7 |
| Life Cycle Cost Analysis | X - High first cost, indoor equipment | 4 | Small first cost, outdoor equipment | 10 | Medium first cost, indoor equipment | 7 |
| Acoustics | X - Most noise throughout building | 4 | No AHU fan noise near occupied spaces | 10 | Noise restricted to two levels | 7 |
| Structural Impact | Least structural work needed | 10 | X - Most structural work needed | 2 | Some structural work needed | 9 |
| Total Importance | ALTERNATIVE 1: | 36 | ALTERNATIVE 2: | 44 | ALTERNATIVE 3: | 44 |

Decentralized Air Handlers



2 M401-2 MECHANICAL SECTION (NORTH AHU MECHANICAL ROOMS)
1/4" = 1'-0"



1 M401-1 MECHANICAL SECTION (NORTH AHU MECHANICAL ROOMS)
1/4" = 1'-0"

Façade - CBA

| | ALTERNATIVE 1 | ALTERNATIVE 2 | ALTERNATIVE 3 | CURTAINTAILOR |
|-------------|---|---|--|---------------|
| | <p align="center">Curtain wall w/glulam panels</p> | <p align="center">Storefront w/steel support to support glulam's</p> | <p align="center">Storefront w/ steel support a Wood Veneer Metal Panel (Trespa, or sim.)</p> | CURTAIN WALL |
| | | | | |
| Reveals | Like for like replacement of some or all of the existing (E) glulam panels | Like for like replacement of some or all of the existing (E) glulam panels | Metal Panel with a wood veneer would share some similarities with the glulam, but lack current reveals. | Metal Panel |
| Stage | Most Historically Similar to (E) Glulam 100 | Most Historically Similar to (E) Glulam 100 | Some Historic Similarity to (E) Glulam 20 | |
| Glazing | Curtain wall system would provide 2.5" x 8.5" mullions matching the (E) glazing | Storefront system would provide 2"x6" mullions not matching (E) glazing | Storefront system would provide 2"x6" mullions not matching (E) glazing | Curtain Wall |
| Stage | Most Historically Similar to (E) Glazing 84 | X 0 | X 0 | |
| Maintenance | Manufacturer's recommendation is maintenance of 12-24mos, we have assumed an 18mos maintenance cycle. | Manufacturer's recommendation is maintenance of 12-24mos, we have assumed an 18mos maintenance cycle. | Metal panel would require maintenance as often as the building is cleaned, we have assumed a 2-3 yr maintenance cycle. | Metal Panel |
| Stage | X 0 | X 0 | Less Sliding Maintenance 76 | |



Glulam Façade

Delivery Method: Progressive Design-Build

- Fosters Collaboration
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- Decision Making
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JOIN

Join

24

Bateson Renovation

120.23 Estimate Update ...

Costs

Items

Estimate

Accepted Changes

Running Total

\$149,374,000

\$0

\$149,374,000

Items

02.04.22 GMP Estimate

[Milestone Report](#)

Item Activity Feed

+ New Item

Search

Search Items, assignee, name, or due: 1/1 to 11/14

Group By: Status

Sort By: Item number

>> ☐ 28 of 110 items and options shown, total: -\$4,062,000

Cost Impact

Schedule Impact

Incorporated (28)

| | | | | | |
|--------------------------|-------------------------------------|---|-------------|---|----|
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | #34: Combine Concrete Coring & Sawcut into one package (DBG) Creator: Todd Heath (03/20/2020) Due: 12/01/2021 Last updated: 02/10/2022 | -\$25,000 | = | TH |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | #56: Roofing Repairs into allowance of 250K (DGS) Creator: Adam Osantowski (11/03/2020) Last updated: 02/03/2022 | -\$652,000 | = | |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | #65: Decrease workmanship (performance) warranty from 2 year to 1 year (DGS) Creator: Adam Osantowski (11/12/2020) Last updated: 02/03/2022 | -\$200,000 | = | 1 |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | #80: Build to 1973 UBC code (AHJ) Creator: Adam Osantowski (11/16/2020) Last updated: 02/17/2022 | No estimate | = | |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | #90: SMUD design incentive program (DBG) Creator: Adam Osantowski (11/17/2020) Last updated: 02/03/2022 Now in: 114.22 Interim SD milestone Update <input checked="" type="checkbox"/> -\$20,000 | -\$20,000 | = | 1 |

Cost Trendline

The chart displays three data series: Estimate Total (dotted line), Running Total (solid line), and Target Cost (solid line). The Y-axis represents Cost in USD \$, ranging from 150M to 180M. The X-axis shows milestones from Programming to 4.29.

| Milestone | Estimate Total | Running Total | Target Cost |
|------------------------------|----------------|---------------|-------------|
| Programming | 181M | 158M | 181M |
| 10.8.21 Baseline Cost M... | 182M | 159M | 180M |
| 11.19.21 | 182M | | 182M |
| 11.30.21 SD Estimate Up... | 178M | 164M | 178M |
| 12.20 Estimate 90-Day... | 170M | 164M | 169M |
| 1.14.22 Interim SD milest... | 168M | 164M | 168M |
| 02.04.22 GMP Estimate | 164M | 164M | 164M |
| 2.08.22 Final GMP Estim... | 164M | 164M | 164M |
| 3.23.22 POB estimate a... | 151M | 151M | 151M |
| 4.29 | 151M | 151M | 151M |

Achieving LEED Platinum



Leadership in Energy and Environmental Design (LEED)



Decarbonization by 2035

California Climate Commitment

Zero Net Energy / Zero Net Carbon Targets

Electrification and energy efficiency

Selection of LEED CI

Renovation scope of work

Site

Density and diverse uses
Quality Transit and Cycling

Water Use

Over 40% reduction

Energy Performance

123.5% savings, SMUD solar shares

Enhanced commissioning

Indoor Environment

Quality views

Lighting controls

Air zones, contamination prevention and filtration

84 points

Platinum level

25

Points for energy efficiency
SMUD funding earned

Energy Efficiency



Thank you



**GREGORY
BATESON
BUILDING**

"IT IS POSSIBLE TO CARE.
IT IS POSSIBLE TO BE CLEAR.
I DON'T THINK THE CARING
WITHOUT THE CLARITY
WILL WORK A SUPERB CIVILIZATION."

GREGORY BATESON 1904 - 1980

Anthropologist and University of California Regent

THE GREGORY BATESON BUILDING was dedicated on
MAY 11, 1981

EDWARD G. BROWN JR. GOVERNOR